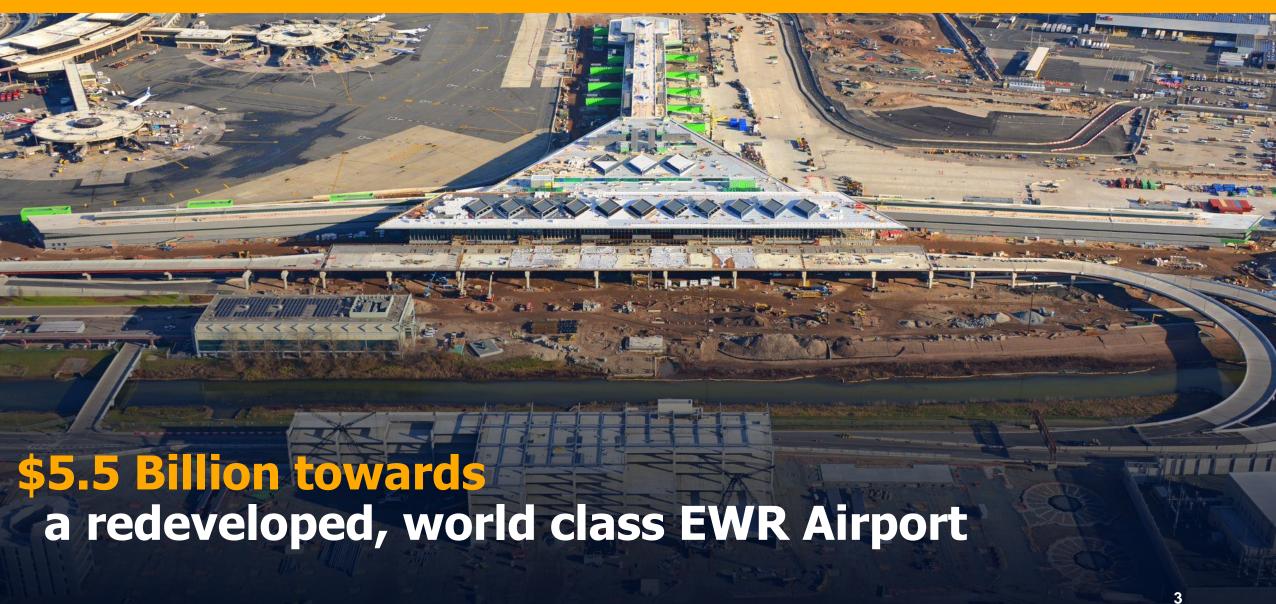


PORT AUTHORITY AIRPORT TRANSFORMATIONS

- 21st Century Global Standards
- Civic Art and Architecture
- Best in Class Technology
- Partner with airlines on seamless customer experience (esp. check in / baggage)
- State of the Art Security
- Iconic Local Concessions and Retail
- Strong focus on MWBEs and Local Community
- Dramatically Improved Access







REDESIGNED ROADWAY NETWORK





IMPROVED AIRPORT ACCESS: A TOP PRIORITY



THE NEW FLAGSHIP TERMINAL AT NEWARK LIBERTY INTERNATIONAL

- Completely replaces aging, substandard Terminal A
- 1 million square feet of brand new terminal space, with 33 new gates
- Expansive new frontage, with world class design
- Cutting-edge technology
- Iconic food, beverage, and retail
- 21st century rail mass transit link

COMMUNITY ENGAGEMENT: PRODUCING RESULTS, NOT EMPTY PROMISES

Newark Airport Redevelopment:

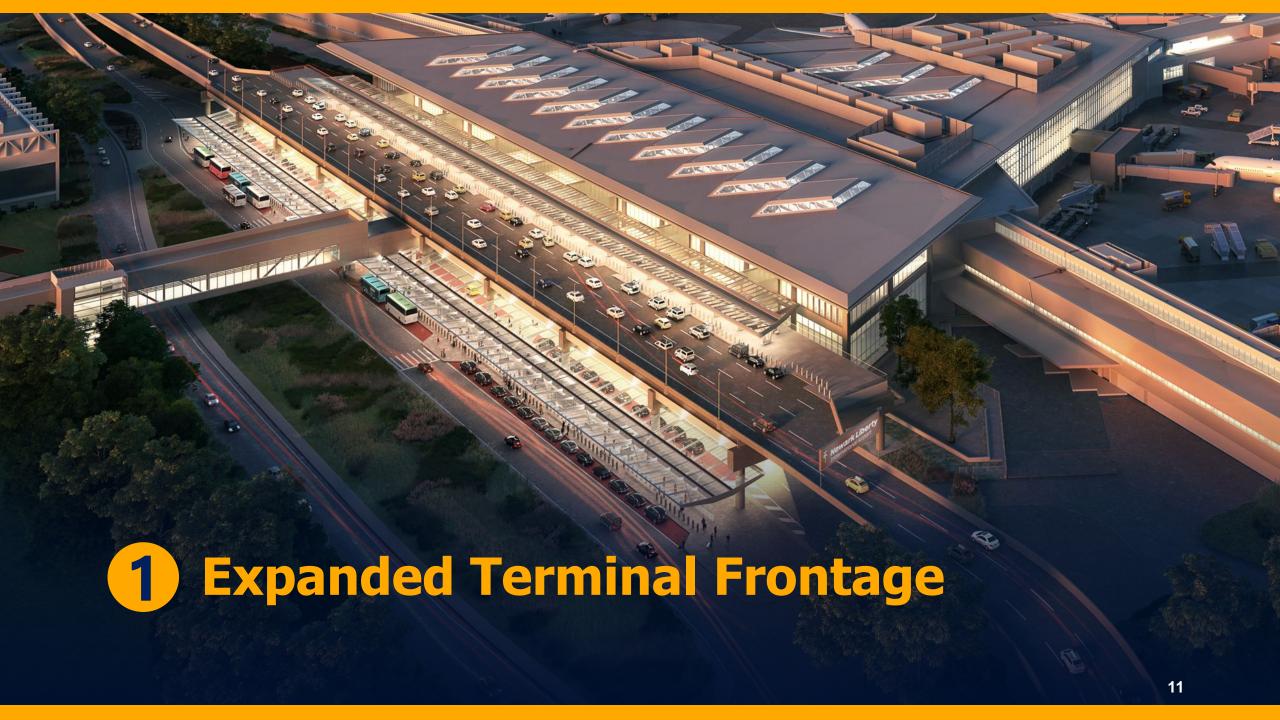
More than \$445 Million to MWBEs

More than \$365 Million to LBEs

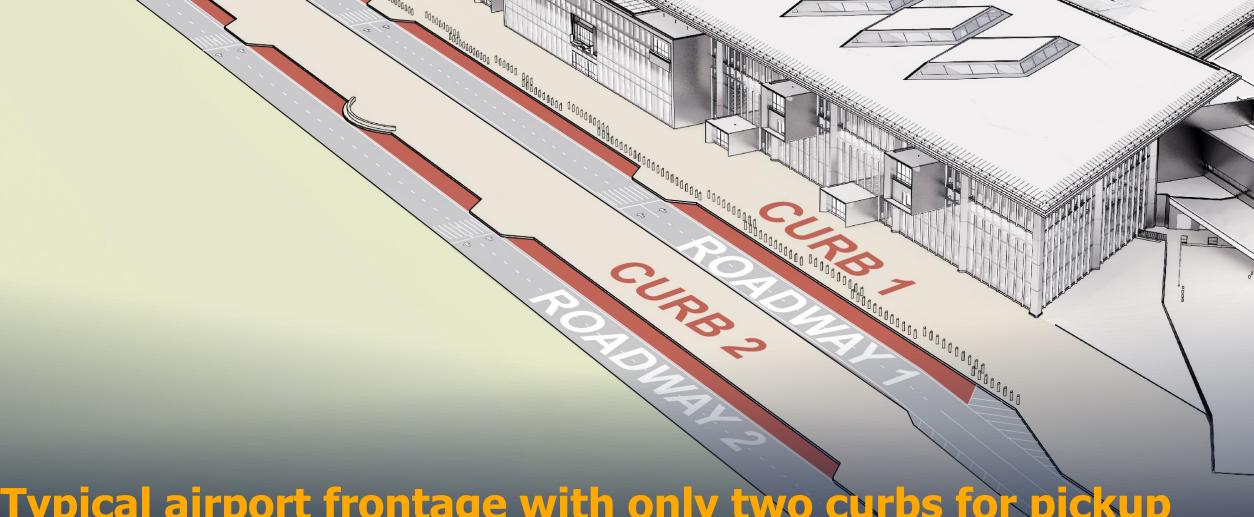
...with more to come

TODAY WE ARE ANNOUNCING MAJOR DESIGN UPGRADES:

- DRAMATIC EXPANSION OF TERMINAL FRONTAGE WITH CURBSIDE IMPROVEMENTS
- 2 EXTENSIVE COVID-19 TECHNOLOGY UPGRADES TO IMPROVE HEALTH & SAFETY



LEAVING TRADITIONAL AIRPORT FRONTAGE BEHIND

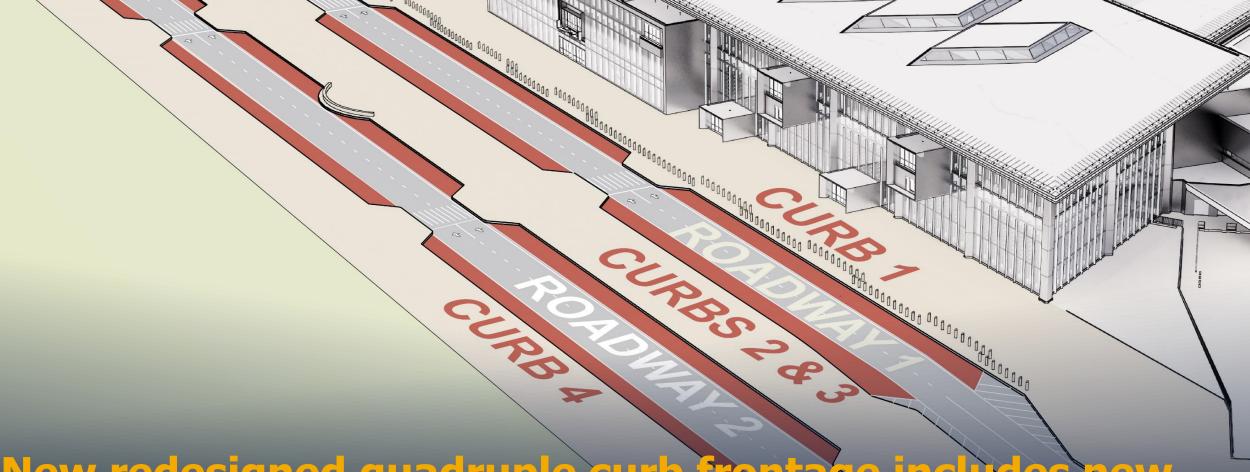


Typical airport frontage with only two curbs for pickup completely upgraded as part of the new design

NEW TERMINAL FRONTAGE: BIGGER AND BETTER



TERMINAL FRONTAGE: BIGGER AND BETTER



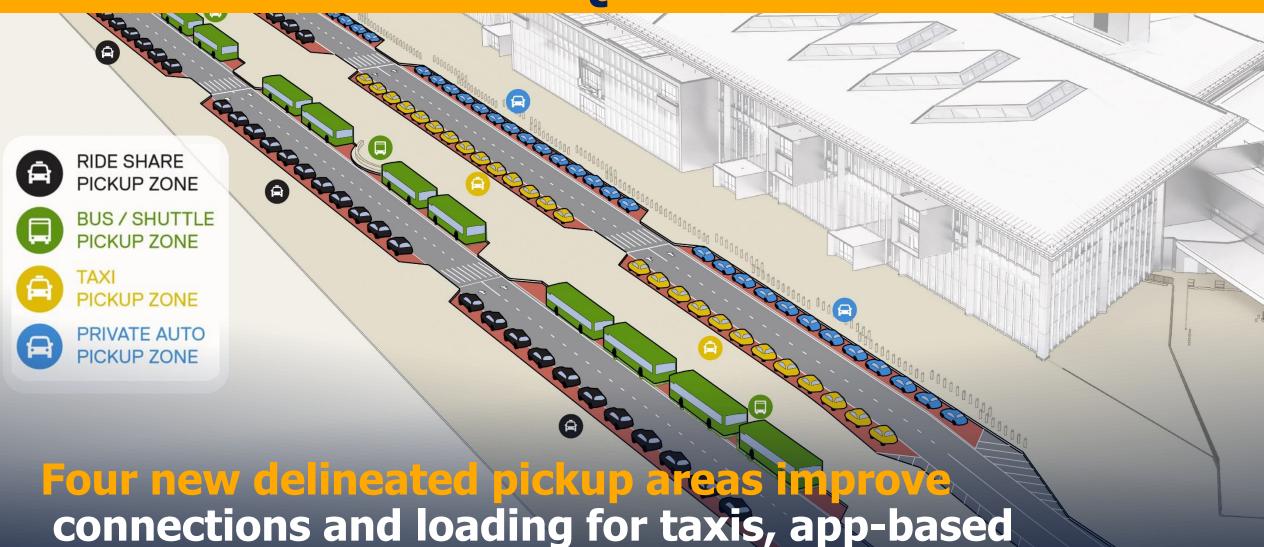
New redesigned quadruple curb frontage includes new medians which increase passenger loading zones 250%

TERMINAL FRONTAGE: NEW DESIGN IMPROVES TRAFFIC FLOW

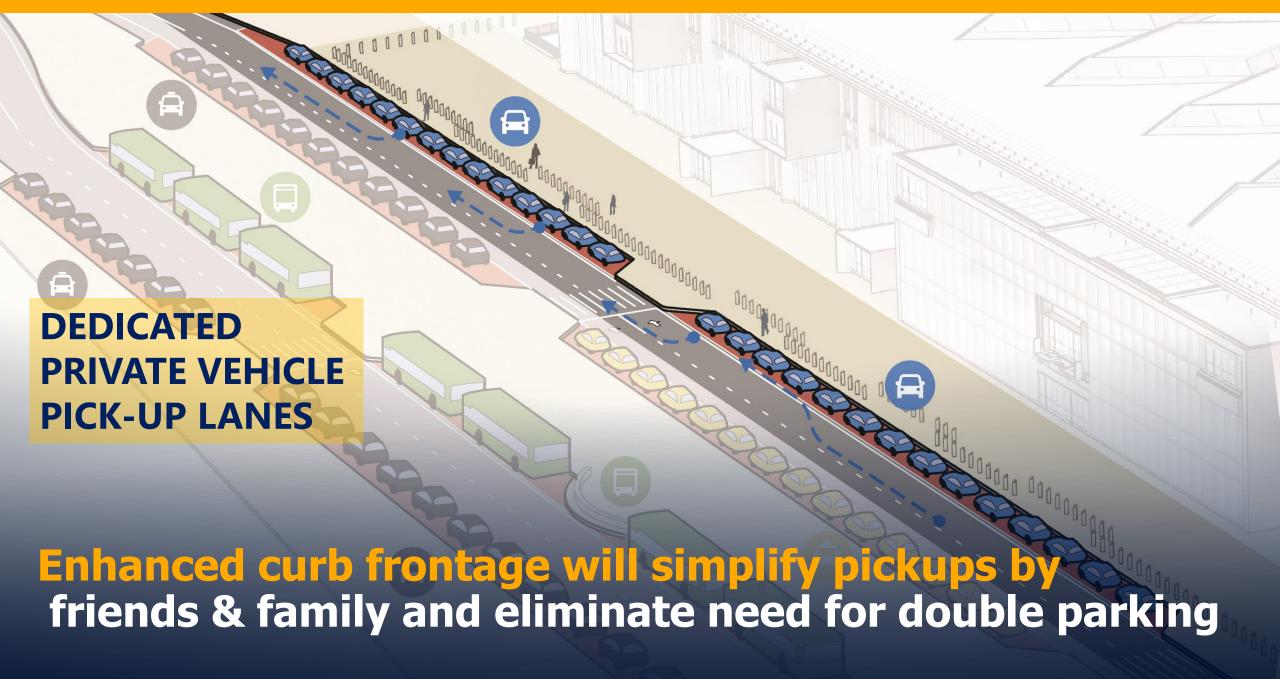


Best-in-class dual-sided arrivals roadways increase passenger loading capacity and queuing space while calming traffic

TERMINAL FRONTAGE: QUADRUPLE PICK UP LANES



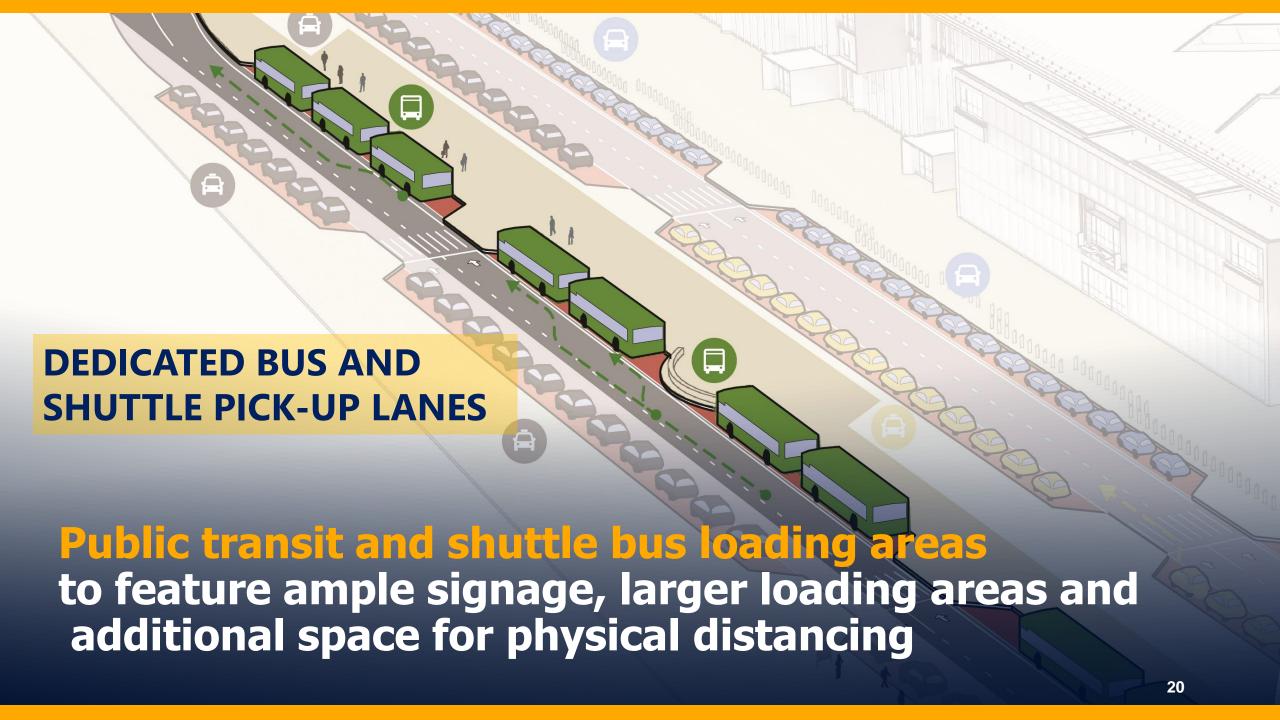
connections and loading for taxis, app-based services like Uber and Lyft, buses & private vehicles







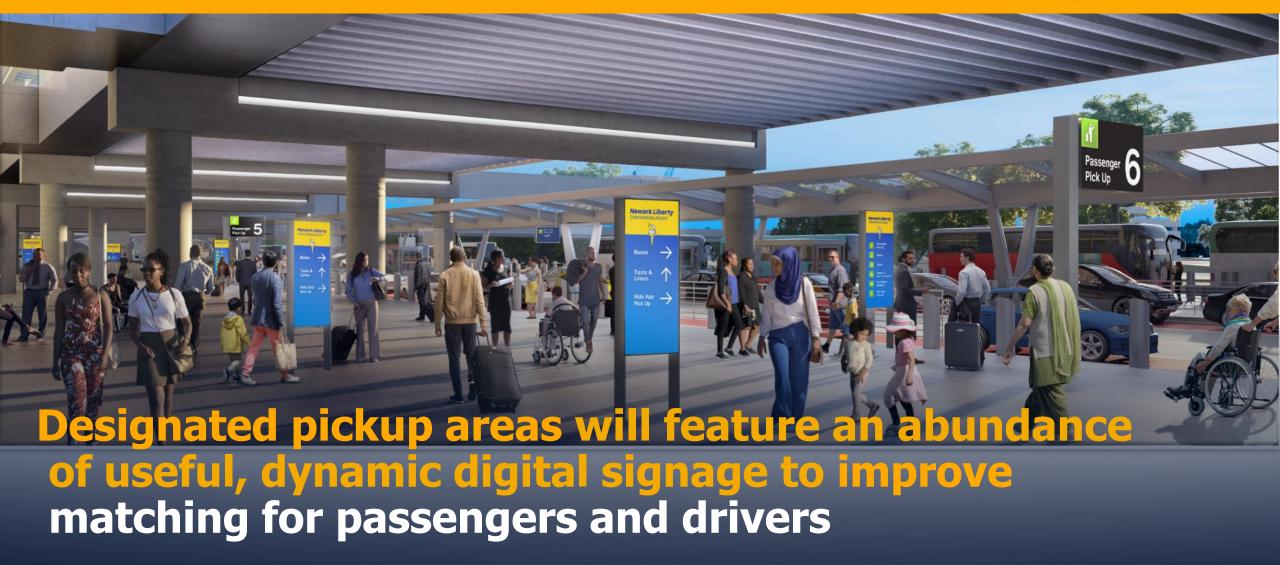
Rideshare pickup areas for Ubers, Lyfts, and more will feature digital kiosks with zone location and boarding details to ease driver/passenger matchup





New dedicated areas for each vehicle type with clear signage will direct passengers and drivers to expedite connections

TERMINAL FRONTAGE: STATE-OF-THE-ART SIGNAGE





HEALTH AND SAFETY MEASURES IN PLACE TODAY

- Face coverings required \$50 dollar fine
- Airport terminals restricted to passengers, employees only
- Enhanced cleaning and disinfection
- On-airport COVID-19 diagnostic testing
- Contactless technologies and design features
- Physical distancing, plexiglass barriers, hand sanitizing units
- Public health messaging, signage
- Air filtration and purification upgrades

• Terminal C - Lower level outside Bus stop #5, 6

3 WEEKS AGO: PA AIRPORTS EARNED COVID-19 HEALTH ACCREDITATION FROM AIRPORTS COUNCIL INTERNATIONAL

HEALTH AND SAFETY ENHANCEMENTS



New terminal will open with post-pandemic design changes, including:

- Hospital-grade, best in class air filtration systems
- Touchless check-in
- Self bag drop stations
- Contactless, automated TSA checkpoint entry
- UV light sanitization for carry-on screening bins
- Touchless ordering at concessions
- Contactless, self boarding at gates



Following check-in with contactless options, passengers will use contactless "e-gate" technology to enter TSA checkpoints



Passengers will use the same e-gates for boarding, eliminating another touchpoint and speeding process



\$5.5 BILLION NEWARK REDEVELOPMENT

- New, 21st Century Infrastructure
 - State-of-the-art Terminal
 - Centralized Public Parking and Car Rental
 - Brand New, Global Standard AirTrain EWR
- Dramatically Expanded Terminal Frontage
- Best-in-class COVID-19 Safety & Technology Enhancements

THANK YOU.

